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Decentralized Decision-Making in Schools: The Theory and Evidence on School-Based Management

By Harry Patrinos, Felipe Barrera-Osorio, Tazeen Fasih

World Bank Publications. Paperback. Book Condition: new. BRAND NEW, Decentralized Decision-Making in Schools: The Theory and Evidence on School-Based Management, Harry Patrinos, Felipe Barrera-Osorio, Tazeen Fasih, An increasing number of developing countries are introducing School-Based Management (SBM) reforms aimed at empowering principals and teachers or at strengthening their professional motivation, thereby enhancing their sense of ownership of the school. Many of these reforms have also strengthened parental involvement in the schools, sometimes by means of school councils. SBM programs take many different forms in terms of who has the power to make decisions as well as the degree of decision-making devolved to the school level. While some programs transfer authority only to school principals or teachers, others encourage or mandate parental and community participation, often in school committees. SBM has the potential to be a low cost way of making public spending on education more efficient by increasing the accountability of the agents involved and by empowering the clients to improve learning outcomes. By putting power in the hands of the end users of the service, SBM eventually produces better school management that is more cognizant of and responsive to the needs of the end users. This study reviews more...



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